CITY OF ORLANDO

OPERATING AND CAPITAL IMPROVEMENT BUDGETS

FY 2018/19

Buddy Dyer  Mayor
Jim Gray    Commissioner, District 1
Tony Ortiz  Commissioner, District 2
Robert F. Stuart  Commissioner, District 3
Patty Sheehan  Commissioner, District 4
Regina Hill  Commissioner, District 5
Samuel B. Ings  Commissioner, District 6

Vision Statement:
Orlando is an international city, which uses its diversity, amenities and economy to provide a high quality of life.

Mission Statement:
Enhance the quality of life in the City by delivering public services in a knowledgeable, responsive and financially responsible manner.
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## Fiscal Year 2018/19 Proposed Budget (as of July 9, 2018)

<table>
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<tr>
<th>Fund Name</th>
<th>FY 2017/18 Adopted</th>
<th>FY 2018/19 Proposed</th>
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<tbody>
<tr>
<td><strong>General Fund</strong></td>
<td>446,401,952</td>
<td>488,144,590</td>
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<td><strong>SPECIAL REVENUE</strong></td>
<td></td>
<td></td>
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<tr>
<td>911 Emergency Phone System Fund</td>
<td>248,000</td>
<td>251,221</td>
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<tr>
<td>After School All Stars Fund</td>
<td>2,817,798</td>
<td>2,694,115</td>
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<tr>
<td>Building Code Enforcement Fund</td>
<td>12,799,319</td>
<td>14,472,158</td>
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<tr>
<td>Capital Improvements Fund</td>
<td>11,709,623</td>
<td>22,297,196</td>
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<tr>
<td>Cemetery Trust Fund</td>
<td>886,124</td>
<td>921,178</td>
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<tr>
<td>Centroplex Garages Fund</td>
<td>3,160,180</td>
<td>2,861,390</td>
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<td>Code Enforcement Board Lien Assessment Fund</td>
<td>486,966</td>
<td>821,888</td>
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<tr>
<td>Contraband Forfeiture Trust Funds</td>
<td>459,143</td>
<td>452,523</td>
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<tr>
<td>CRA Operating Fund</td>
<td>16,021,631</td>
<td>17,644,880</td>
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<tr>
<td>CRA Trust Funds</td>
<td>56,688,039</td>
<td>63,343,872</td>
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<tr>
<td>Designated Revenue Fund</td>
<td>625,000</td>
<td>2,187,568</td>
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<tr>
<td>Dubsdread Golf Course Funds</td>
<td>2,616,037</td>
<td>2,426,761</td>
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<td>Emergency Medical Services Transport Fund *</td>
<td>12,445,310</td>
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<tr>
<td>Gas Tax Fund</td>
<td>9,953,557</td>
<td>9,119,446</td>
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<tr>
<td>Greater Orlando Aviation Authority Police Fund</td>
<td>14,759,035</td>
<td>15,656,048</td>
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<tr>
<td>Harry P. Leu Gardens Fund</td>
<td>2,849,500</td>
<td>2,947,798</td>
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<tr>
<td>Law Enforcement Training Fund</td>
<td>226,760</td>
<td>229,000</td>
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<tr>
<td>Mennello Museum - American Art Fund</td>
<td>566,550</td>
<td>555,340</td>
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<tr>
<td>Orange County Public Schools Crossing Guard Fund</td>
<td>693,755</td>
<td>831,940</td>
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<tr>
<td>Park Impact Fee Funds **</td>
<td>-</td>
<td>1,662,568</td>
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<tr>
<td>Real Estate Acquisition Fund **</td>
<td>-</td>
<td>1,063,386</td>
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<td>Revolving and Renewable Energy Fund</td>
<td>139,342</td>
<td>139,342</td>
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<tr>
<td>Special Assessment Funds</td>
<td>385,472</td>
<td>533,711</td>
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<td>Spellman Site Fund</td>
<td>968,430</td>
<td>949,048</td>
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<tr>
<td>State Housing Initiatives Partnership Program Fund (SHIP)</td>
<td>1,158,371</td>
<td>375,325</td>
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<tr>
<td>Street Tree Trust Fund</td>
<td>202,938</td>
<td>202,545</td>
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<tr>
<td>Transportation Impact Fee Funds</td>
<td>9,393,064</td>
<td>6,717,344</td>
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<tr>
<td>U.S. Department of Housing and Urban Development Grants Fund</td>
<td>6,642,926</td>
<td>7,409,292</td>
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<tr>
<td>Utilities Services Tax Fund</td>
<td>29,906,876</td>
<td>31,225,304</td>
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<tr>
<td><strong>DEBT SERVICE</strong></td>
<td></td>
<td></td>
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<tr>
<td>6th Cent TDT Debt</td>
<td>20,286,147</td>
<td>18,826,575</td>
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<tr>
<td>Amway Center Commercial Paper Fund</td>
<td>1,212,500</td>
<td>1,818,750</td>
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<tr>
<td>Amway Center Sales Tax Rebate Debt Service Fund</td>
<td>2,000,004</td>
<td>2,000,004</td>
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<tr>
<td>Citrus Bowl Commercial Paper Debt Construction Fund</td>
<td>209,800</td>
<td>314,700</td>
</tr>
<tr>
<td>CRA Debt - Conroy Road Fund</td>
<td>1,903,125</td>
<td>1,899,375</td>
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<tr>
<td>CRA Debt - Republic Drive Fund</td>
<td>3,830,688</td>
<td>3,818,616</td>
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<tr>
<td>CRA Debt Service - 2009</td>
<td>5,276,960</td>
<td>6,296,623</td>
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<tr>
<td>CRA Debt Service Internal Loan Fund</td>
<td>2,888,509</td>
<td>2,949,704</td>
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<tr>
<td>CRA Debt Service State Infrastructure Bank Fund</td>
<td>750,000</td>
<td>750,000</td>
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<tr>
<td>CRA PAC Debt Service - 2010</td>
<td>6,862,544</td>
<td>6,861,944</td>
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<tr>
<td>Events Center Debt Other</td>
<td>5,548,033</td>
<td>1,201,850</td>
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<tr>
<td>Internal Loan - Capital Improvement Bonds 2007 Series B Fund</td>
<td>3,257,641</td>
<td>2,864,466</td>
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<tr>
<td>Internal Loan - Jefferson Street Garage Fund</td>
<td>1,342,836</td>
<td>1,303,436</td>
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<tr>
<td>Performing Arts Center Commercial Paper Debt Construction Fund</td>
<td>377,700</td>
<td>566,550</td>
</tr>
<tr>
<td>Public Safety Debt Bond Fund 2016C</td>
<td>1,946,453</td>
<td>1,913,336</td>
</tr>
<tr>
<td>Water Reclamation Revenue Bond Funds</td>
<td>8,312,770</td>
<td>8,295,139</td>
</tr>
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</table>

**Fiscal Year 2018/19**
### Proposed Budget (as of July 9, 2018)

<table>
<thead>
<tr>
<th>Fund</th>
<th>FY 2017/18</th>
<th>FY 2018/19</th>
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<tbody>
<tr>
<td><strong>ENTERPRISE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>55 West Garage Renewal and Replacement Fund</td>
<td>75,000</td>
<td>75,000</td>
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<tr>
<td>Amway Center Renewal and Replacement Fund</td>
<td>1,000,000</td>
<td>1,000,000</td>
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<tr>
<td>CNL Renewal and Replacement Fund</td>
<td>30,000</td>
<td>91,429</td>
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<tr>
<td>Orlando Stadiums Operations Fund</td>
<td>6,057,025</td>
<td>7,316,522</td>
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<tr>
<td>Orlando Venues Enterprise Fund</td>
<td>19,634,048</td>
<td>20,461,122</td>
</tr>
<tr>
<td>Parking Renewal and Replacement Fund</td>
<td>500,000</td>
<td>830,000</td>
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<tr>
<td>Parking System Revenue Fund</td>
<td>18,293,062</td>
<td>19,525,359</td>
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<tr>
<td>Solid Waste Fund</td>
<td>33,441,930</td>
<td>34,318,121</td>
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<tr>
<td>Stormwater Utility Fund</td>
<td>24,950,399</td>
<td>24,457,646</td>
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<tr>
<td>Venues Construction Administration Fund</td>
<td>1,206,187</td>
<td>684,371</td>
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<tr>
<td>Water Reclamation Construction Funds</td>
<td>49,984,000</td>
<td>34,545,728</td>
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<tr>
<td>Water Reclamation Renewal and Replacement Fund</td>
<td>6,400,000</td>
<td>2,000,000</td>
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<tr>
<td>Water Reclamation Revenue Fund</td>
<td>99,034,630</td>
<td>106,352,031</td>
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<tr>
<td><strong>INTERNAL SERVICE</strong></td>
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<tr>
<td>Construction Management Fund</td>
<td>4,188,993</td>
<td>4,195,706</td>
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<td>Facilities Management Fund</td>
<td>11,347,574</td>
<td>12,047,565</td>
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<tr>
<td>Fleet Management Funds</td>
<td>32,709,997</td>
<td>35,351,483</td>
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<tr>
<td>Health Care Fund</td>
<td>62,857,068</td>
<td>67,399,631</td>
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<tr>
<td>Internal Loan Bank Fund</td>
<td>16,292,654</td>
<td>20,140,938</td>
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<tr>
<td>Pension Participant Services Fund</td>
<td>103,862</td>
<td>207,034</td>
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<tr>
<td>Risk Management Fund</td>
<td>16,487,856</td>
<td>16,796,138</td>
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<tr>
<td><strong>COMPONENT UNIT</strong></td>
<td></td>
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<tr>
<td>Downtown Development Board Fund</td>
<td>4,664,939</td>
<td>4,468,768</td>
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<tr>
<td>Downtown South Neighborhood Improvement District Fund</td>
<td>595,153</td>
<td>643,227</td>
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<tr>
<td><strong>PENSION TRUST</strong></td>
<td></td>
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<tr>
<td>City Pension Funds</td>
<td>60,703,422</td>
<td>60,368,726</td>
</tr>
<tr>
<td>Other Post Employment Benefit Trust Fund</td>
<td>28,000,000</td>
<td>28,449,460</td>
</tr>
<tr>
<td><strong>TOTAL CITY OF ORLANDO</strong></td>
<td>$1,214,065,150</td>
<td>$1,265,777,329</td>
</tr>
</tbody>
</table>

**Notes:**

* General Fund increased by $41.7M due to an enhancement in the number of employees, primarily police officers and paramedics; the consolidation of the Emergency Medical Services Transport Fund into General Fund; and departmental initiatives.

** Real Estate Acquisition Fund and Park Impact Fund were created in 2017. This is the first year they were included in the proposed budget.
### General Fund - Revenues by Source
#### FY 2018/19

<table>
<thead>
<tr>
<th>Source of General Revenue</th>
<th>FY 2018/19 Proposed Budget</th>
<th>% of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ad Valorem Taxes</td>
<td>$198,215,309</td>
<td>40.61%</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>49,261,793</td>
<td>10.09%</td>
</tr>
<tr>
<td>Fines and Forfeitures</td>
<td>3,320,000</td>
<td>0.68%</td>
</tr>
<tr>
<td>Franchise Fees</td>
<td>31,805,000</td>
<td>6.51%</td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>84,334,344</td>
<td>17.28%</td>
</tr>
<tr>
<td>Licenses and Permits</td>
<td>14,345,000</td>
<td>2.94%</td>
</tr>
<tr>
<td>Sales and Use Taxes</td>
<td>56,900,000</td>
<td>11.66%</td>
</tr>
<tr>
<td>Other Revenues</td>
<td>10,892,257</td>
<td>2.23%</td>
</tr>
<tr>
<td>Transfers In</td>
<td>39,070,887</td>
<td>8.00%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$488,144,590</strong></td>
<td><strong>100.00%</strong></td>
</tr>
</tbody>
</table>

**Source of General Revenue**

- **Ad Valorem Taxes**
- **Charges for Services**
- **Fines and Forfeitures**
- **Franchise Fees**
- **Intergovernmental**
- **Licenses and Permits**
- **Sales and Use Taxes**
- **Other Revenues**
- **Transfers In**

---

**Fiscal Year 2018/19**
### General Fund - Expenses by Department
#### FY 2018/19

<table>
<thead>
<tr>
<th>General Fund Departments</th>
<th>FY 2018/19 Proposed Budget</th>
<th>% of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic Development</td>
<td>$15,498,705</td>
<td>3.18%</td>
</tr>
<tr>
<td>Executive Offices</td>
<td>$26,166,715</td>
<td>5.36%</td>
</tr>
<tr>
<td>Families, Parks and Recreation</td>
<td>$34,401,877</td>
<td>7.05%</td>
</tr>
<tr>
<td>Fire Department</td>
<td>$112,761,378</td>
<td>23.10%</td>
</tr>
<tr>
<td>Housing and Community Development</td>
<td>$1,158,435</td>
<td>0.24%</td>
</tr>
<tr>
<td>Nondepartment</td>
<td>$79,318,899</td>
<td>16.25%</td>
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<tr>
<td>Office of Business and Financial Services</td>
<td>$31,143,699</td>
<td>6.38%</td>
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<tr>
<td>Police Department</td>
<td>$158,816,333</td>
<td>32.53%</td>
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<tr>
<td>Public Works</td>
<td>$11,818,949</td>
<td>2.42%</td>
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<tr>
<td>Transportation</td>
<td>$17,059,600</td>
<td>3.49%</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$488,144,590</strong></td>
<td><strong>100.00%</strong></td>
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</table>

**Note:** The pie chart visually represents the distribution of the budget according to the above table.
### General Fund - Expenses by Use
**FY 2018/19**

<table>
<thead>
<tr>
<th>General Fund Uses</th>
<th>FY 2018/19 Proposed Budget</th>
<th>% of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and Wages</td>
<td>$170,178,919</td>
<td>34.86%</td>
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<tr>
<td>Benefits</td>
<td>$151,004,603</td>
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<tr>
<td>Supplies</td>
<td>$6,447,497</td>
<td>1.32%</td>
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<tr>
<td>Contractual Services</td>
<td>$28,382,906</td>
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<tr>
<td>Utilities</td>
<td>$12,636,149</td>
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<tr>
<td>Travel</td>
<td>$635,123</td>
<td>0.13%</td>
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<tr>
<td>Fleet and Facility Charges</td>
<td>$24,612,347</td>
<td>5.04%</td>
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<tr>
<td>Capital Outlay</td>
<td>$1,206,375</td>
<td>0.25%</td>
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<tr>
<td>Other Operating Expenses</td>
<td>$59,192,513</td>
<td>12.14%</td>
</tr>
<tr>
<td>Transfer Out</td>
<td>$33,848,158</td>
<td>6.93%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$488,144,590</strong></td>
<td><strong>100.00%</strong></td>
</tr>
</tbody>
</table>

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**City of Orlando**

**Fiscal Year 2018/19**
### GENERAL FUND
Comparison of Sources and Uses by Fiscal Year

#### REVENUES

<table>
<thead>
<tr>
<th>Source</th>
<th>FY 2016/17</th>
<th>FY 2017/18</th>
<th>FY 2018/19</th>
<th>% TOTAL</th>
<th>CHANGE</th>
<th>CHANGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ad Valorem Taxes</td>
<td>$158,836,844</td>
<td>$178,408,645</td>
<td>$198,215,309</td>
<td>40.61%</td>
<td>$19,806,664</td>
<td>11.10%</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>39,833,154</td>
<td>38,732,855</td>
<td>32,600,000</td>
<td>10.09%</td>
<td>10,528,938</td>
<td>27.18%</td>
</tr>
<tr>
<td>Fines and Forfeitures</td>
<td>3,371,644</td>
<td>2,650,000</td>
<td>3,200,000</td>
<td>0.68%</td>
<td>670,000</td>
<td>25.28%</td>
</tr>
<tr>
<td>Franchise Fees</td>
<td>31,531,656</td>
<td>31,670,000</td>
<td>31,805,000</td>
<td>6.51%</td>
<td>135,000</td>
<td>0.43%</td>
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<tr>
<td>Intergovernmental</td>
<td>79,560,127</td>
<td>81,363,876</td>
<td>83,344,344</td>
<td>17.28%</td>
<td>2,970,468</td>
<td>3.65%</td>
</tr>
<tr>
<td>Licenses and Permits</td>
<td>15,159,957</td>
<td>13,995,000</td>
<td>14,345,000</td>
<td>2.94%</td>
<td>350,000</td>
<td>2.50%</td>
</tr>
<tr>
<td>Sales and Use Taxes</td>
<td>55,284,751</td>
<td>53,400,000</td>
<td>56,900,000</td>
<td>11.66%</td>
<td>3,500,000</td>
<td>6.55%</td>
</tr>
<tr>
<td>Other Revenues</td>
<td>10,946,087</td>
<td>7,612,613</td>
<td>10,892,257</td>
<td>2.23%</td>
<td>3,279,644</td>
<td>43.08%</td>
</tr>
<tr>
<td>Transfers In</td>
<td>50,611,573</td>
<td>37,007,366</td>
<td>39,070,887</td>
<td>8.00%</td>
<td>2,063,521</td>
<td>5.58%</td>
</tr>
</tbody>
</table>

**Total Revenues:** $445,135,793 | $444,840,355 | $488,144,590 | 100.00% | $43,304,235 | 9.73%

#### APPROPRIATIONS

By Department

<table>
<thead>
<tr>
<th>Department</th>
<th>FY 2016/17</th>
<th>FY 2017/18</th>
<th>FY 2018/19</th>
<th>% TOTAL</th>
<th>CHANGE</th>
<th>CHANGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic Development</td>
<td>$14,524,763</td>
<td>14,126,323</td>
<td>15,498,705</td>
<td>3.18%</td>
<td>1,372,382</td>
<td>9.72%</td>
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<tr>
<td>Executive Offices</td>
<td>22,638,322</td>
<td>24,293,196</td>
<td>26,166,715</td>
<td>5.36%</td>
<td>1,873,519</td>
<td>7.71%</td>
</tr>
<tr>
<td>Families, Parks and Recreation</td>
<td>32,427,351</td>
<td>32,921,230</td>
<td>34,401,877</td>
<td>7.05%</td>
<td>1,480,647</td>
<td>4.50%</td>
</tr>
<tr>
<td>Fire Department</td>
<td>100,975,860</td>
<td>105,146,011</td>
<td>112,761,378</td>
<td>23.10%</td>
<td>7,615,367</td>
<td>7.24%</td>
</tr>
<tr>
<td>Housing and Community Development</td>
<td>831,904</td>
<td>973,312</td>
<td>1,158,435</td>
<td>0.24%</td>
<td>185,123</td>
<td>19.02%</td>
</tr>
<tr>
<td>Nondepartment</td>
<td>72,209,822</td>
<td>62,224,078</td>
<td>79,318,899</td>
<td>16.25%</td>
<td>17,094,821</td>
<td>27.47%</td>
</tr>
<tr>
<td>Office of Business and Financial Services</td>
<td>25,968,565</td>
<td>30,134,535</td>
<td>31,143,699</td>
<td>5.36%</td>
<td>1,009,164</td>
<td>3.35%</td>
</tr>
<tr>
<td>Police Department</td>
<td>141,355,973</td>
<td>146,676,695</td>
<td>158,816,333</td>
<td>32.53%</td>
<td>12,139,638</td>
<td>8.28%</td>
</tr>
<tr>
<td>Public Works</td>
<td>9,592,859</td>
<td>11,415,099</td>
<td>11,818,949</td>
<td>2.42%</td>
<td>403,850</td>
<td>3.54%</td>
</tr>
<tr>
<td>Transportation</td>
<td>15,074,146</td>
<td>16,929,876</td>
<td>17,059,600</td>
<td>3.49%</td>
<td>129,724</td>
<td>0.77%</td>
</tr>
</tbody>
</table>

**Total Appropriations:** $435,599,565 | $444,840,355 | $488,144,590 | 100.00% | $43,304,235 | 9.73%

By Major Category

<table>
<thead>
<tr>
<th>Category</th>
<th>FY 2016/17</th>
<th>FY 2017/18</th>
<th>FY 2018/19</th>
<th>% TOTAL</th>
<th>CHANGE</th>
<th>CHANGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and Wages</td>
<td>$155,050,710</td>
<td>160,180,484</td>
<td>170,178,919</td>
<td>34.86%</td>
<td>9,998,435</td>
<td>6.24%</td>
</tr>
<tr>
<td>Benefits</td>
<td>128,654,795</td>
<td>141,644,004</td>
<td>151,004,603</td>
<td>30.93%</td>
<td>9,359,999</td>
<td>6.61%</td>
</tr>
<tr>
<td>Supplies</td>
<td>4,972,829</td>
<td>5,003,324</td>
<td>6,447,947</td>
<td>1.32%</td>
<td>1,444,173</td>
<td>28.86%</td>
</tr>
<tr>
<td>Contractual Services</td>
<td>20,592,314</td>
<td>25,889,943</td>
<td>28,382,906</td>
<td>5.81%</td>
<td>2,492,963</td>
<td>9.63%</td>
</tr>
<tr>
<td>Utilities</td>
<td>11,053,191</td>
<td>12,195,099</td>
<td>12,636,149</td>
<td>2.59%</td>
<td>443,951</td>
<td>3.64%</td>
</tr>
<tr>
<td>Travel</td>
<td>289,035</td>
<td>617,831</td>
<td>635,123</td>
<td>0.13%</td>
<td>17,292</td>
<td>2.80%</td>
</tr>
<tr>
<td>Fleet and Facility Charges</td>
<td>22,102,380</td>
<td>22,509,551</td>
<td>24,612,347</td>
<td>5.04%</td>
<td>2,102,796</td>
<td>9.34%</td>
</tr>
<tr>
<td>Capital Outlay</td>
<td>970,981</td>
<td>1,667,065</td>
<td>2,066,375</td>
<td>0.25%</td>
<td>(406,690)</td>
<td>(27.63%)</td>
</tr>
<tr>
<td>Other Operating Expenses</td>
<td>51,794,362</td>
<td>52,974,623</td>
<td>59,192,513</td>
<td>12.14%</td>
<td>6,217,890</td>
<td>11.74%</td>
</tr>
<tr>
<td>Transfer Out</td>
<td>39,663,968</td>
<td>22,160,732</td>
<td>33,848,158</td>
<td>6.93%</td>
<td>11,687,426</td>
<td>52.74%</td>
</tr>
</tbody>
</table>

**Total by Major Category:** $435,599,565 | $444,840,355 | $488,144,590 | 100.00% | $43,304,235 | 9.73%
**All Funds - Revenues by Source**

**FY 2018/19**

<table>
<thead>
<tr>
<th>Source of All Fund Revenue</th>
<th>Proposed Budget</th>
<th>% of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ad Valorem Taxes</td>
<td>$ 201,589,663</td>
<td>15.93%</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>284,877,258</td>
<td>22.51%</td>
</tr>
<tr>
<td>Fines and Forfeitures</td>
<td>6,304,000</td>
<td>0.50%</td>
</tr>
<tr>
<td>Franchise Fees</td>
<td>31,885,000</td>
<td>2.52%</td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>174,705,502</td>
<td>13.80%</td>
</tr>
<tr>
<td>Licenses and Permits</td>
<td>25,345,000</td>
<td>2.00%</td>
</tr>
<tr>
<td>Sales and Use Taxes</td>
<td>97,075,000</td>
<td>7.67%</td>
</tr>
<tr>
<td>Other Revenues</td>
<td>25,722,853</td>
<td>2.03%</td>
</tr>
<tr>
<td>Internal Service Revenues</td>
<td>240,974,991</td>
<td>19.04%</td>
</tr>
<tr>
<td>Fund Balance Allocation</td>
<td>13,345,154</td>
<td>1.05%</td>
</tr>
<tr>
<td>Transfers In</td>
<td>163,952,908</td>
<td>12.95%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 1,265,777,329</strong></td>
<td><strong>100.00%</strong></td>
</tr>
</tbody>
</table>
Proposed Budget (as of July 9, 2018)

All Funds Department

<table>
<thead>
<tr>
<th>Department</th>
<th>FY 2018/19 Proposed Budget</th>
<th>% of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic Development</td>
<td>$116,893,498</td>
<td>9.23%</td>
</tr>
<tr>
<td>Executive Offices</td>
<td>$95,685,887</td>
<td>7.56%</td>
</tr>
<tr>
<td>Families, Parks and Recreation</td>
<td>$42,107,105</td>
<td>3.33%</td>
</tr>
<tr>
<td>Fire Department</td>
<td>$114,386,892</td>
<td>9.04%</td>
</tr>
<tr>
<td>Housing and Community Development</td>
<td>$9,943,052</td>
<td>0.79%</td>
</tr>
<tr>
<td>Nondepartment</td>
<td>$292,450,221</td>
<td>23.10%</td>
</tr>
<tr>
<td>Office of Business and Financial Services</td>
<td>$105,954,282</td>
<td>8.37%</td>
</tr>
<tr>
<td>Orlando Venues</td>
<td>$38,771,308</td>
<td>3.06%</td>
</tr>
<tr>
<td>Police Department</td>
<td>$180,353,208</td>
<td>14.25%</td>
</tr>
<tr>
<td>Public Works</td>
<td>$219,938,183</td>
<td>17.38%</td>
</tr>
<tr>
<td>Transportation</td>
<td>$49,293,693</td>
<td>3.89%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,265,777,329</strong></td>
<td><strong>100.00%</strong></td>
</tr>
</tbody>
</table>

Fiscal Year 2018/19
All Funds - Expenses by Use
FY 2018/19

<table>
<thead>
<tr>
<th>All Funds Uses</th>
<th>Proposed Budget</th>
<th>% of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and Wages</td>
<td>$231,001,133</td>
<td>18.26%</td>
</tr>
<tr>
<td>Benefits</td>
<td>206,593,724</td>
<td>16.32%</td>
</tr>
<tr>
<td>Supplies</td>
<td>24,550,828</td>
<td>1.94%</td>
</tr>
<tr>
<td>Contractual Services</td>
<td>83,722,232</td>
<td>6.61%</td>
</tr>
<tr>
<td>Utilities</td>
<td>31,053,995</td>
<td>2.45%</td>
</tr>
<tr>
<td>Travel</td>
<td>1,196,791</td>
<td>0.09%</td>
</tr>
<tr>
<td>Fleet and Facility Charges</td>
<td>40,928,476</td>
<td>3.23%</td>
</tr>
<tr>
<td>Capital Outlay</td>
<td>26,660,801</td>
<td>2.11%</td>
</tr>
<tr>
<td>Other Operating Expenses</td>
<td>456,182,143</td>
<td>36.04%</td>
</tr>
<tr>
<td>Transfer Out</td>
<td>163,887,206</td>
<td>12.95%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,265,777,329</strong></td>
<td><strong>100.00%</strong></td>
</tr>
</tbody>
</table>

Fiscal Year 2018/19
Proposed Budget (as of July 9, 2018)

ALL FUNDS
Comparison of Sources and Uses by Fiscal Year

<table>
<thead>
<tr>
<th>REVENUES</th>
<th>ACTUAL FY 2016/17</th>
<th>REVISED FY 2017/18</th>
<th>PROPOSED FY 2018/19</th>
<th>% CHANGE</th>
<th>NET %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ad Valorem Taxes</td>
<td>$161,712,071</td>
<td>$181,568,149</td>
<td>$201,589,663</td>
<td>15.93%</td>
<td>$20,021,514</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>297,839,689</td>
<td>276,684,217</td>
<td>284,877,258</td>
<td>22.51%</td>
<td>8,193,041</td>
</tr>
<tr>
<td>Fines and Forfeitures</td>
<td>6,623,255</td>
<td>5,684,000</td>
<td>6,304,000</td>
<td>0.50%</td>
<td>620,000</td>
</tr>
<tr>
<td>Franchise Fees</td>
<td>31,611,656</td>
<td>31,750,000</td>
<td>31,885,000</td>
<td>2.52%</td>
<td>135,000</td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>182,405,186</td>
<td>173,366,927</td>
<td>174,705,502</td>
<td>13.80%</td>
<td>1,338,575</td>
</tr>
<tr>
<td>Licenses and Permits</td>
<td>26,138,249</td>
<td>24,955,000</td>
<td>25,345,000</td>
<td>2.00%</td>
<td>350,000</td>
</tr>
<tr>
<td>Sales and Use Taxes</td>
<td>95,839,443</td>
<td>91,658,572</td>
<td>97,075,000</td>
<td>7.67%</td>
<td>5,416,428</td>
</tr>
<tr>
<td>Other Revenues</td>
<td>312,788,442</td>
<td>43,522,260</td>
<td>25,722,853</td>
<td>2.03%</td>
<td>(17,799,407)</td>
</tr>
<tr>
<td>Internal Service Revenues</td>
<td>234,622,957</td>
<td>230,921,493</td>
<td>240,974,991</td>
<td>19.04%</td>
<td>10,053,498</td>
</tr>
<tr>
<td>Project Encumbrance</td>
<td>-</td>
<td>552,485,371</td>
<td>-</td>
<td>0.00%</td>
<td>(552,485,371)</td>
</tr>
<tr>
<td>Fund Balance Allocation</td>
<td>-</td>
<td>73,591,922</td>
<td>13,345,154</td>
<td>1.05%</td>
<td>(60,246,768)</td>
</tr>
<tr>
<td>Transfers In</td>
<td>220,754,258</td>
<td>165,434,322</td>
<td>163,952,908</td>
<td>12.95%</td>
<td>(1,481,414)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$1,570,335,206</td>
<td>$1,851,662,233</td>
<td><strong>$1,265,777,329</strong></td>
<td><strong>100.00%</strong></td>
<td>$(585,884,904)</td>
</tr>
</tbody>
</table>

**APPROPRIATIONS**

By Department

<table>
<thead>
<tr>
<th><strong>By Department</strong></th>
<th>ACTUAL FY 2016/17</th>
<th>REVISED FY 2017/18</th>
<th>PROPOSED FY 2018/19</th>
<th>% TOTAL</th>
<th>NET %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic Development</td>
<td>$94,351,628</td>
<td>$132,008,277</td>
<td>$116,893,498</td>
<td>9.23%</td>
<td>(15,114,779)</td>
</tr>
<tr>
<td>Executive Offices</td>
<td>84,897,750</td>
<td>94,446,384</td>
<td>95,685,887</td>
<td>7.56%</td>
<td>1,239,503</td>
</tr>
<tr>
<td>Families, Parks and Recreation</td>
<td>39,235,643</td>
<td>44,137,341</td>
<td>42,107,105</td>
<td>3.33%</td>
<td>(2,030,236)</td>
</tr>
<tr>
<td>Fire Department</td>
<td>117,930,000</td>
<td>121,856,679</td>
<td>114,386,892</td>
<td>9.04%</td>
<td>(7,469,787)</td>
</tr>
<tr>
<td>Housing and Community Development</td>
<td>8,590,579</td>
<td>15,742,676</td>
<td>9,943,052</td>
<td>0.79%</td>
<td>(5,799,624)</td>
</tr>
<tr>
<td>Nondepartment</td>
<td>294,423,434</td>
<td>283,953,160</td>
<td>292,450,221</td>
<td>23.10%</td>
<td>8,497,061</td>
</tr>
<tr>
<td>Office of Business and Financial Services</td>
<td>126,123,018</td>
<td>158,831,016</td>
<td>105,954,282</td>
<td>8.37%</td>
<td>(52,867,734)</td>
</tr>
<tr>
<td>Orlando Venues</td>
<td>82,477,519</td>
<td>258,411,216</td>
<td>38,771,308</td>
<td>3.06%</td>
<td>(219,639,908)</td>
</tr>
<tr>
<td>Police Department</td>
<td>160,517,512</td>
<td>170,342,622</td>
<td>180,353,208</td>
<td>14.25%</td>
<td>10,010,586</td>
</tr>
<tr>
<td>Public Works</td>
<td>234,779,701</td>
<td>464,729,923</td>
<td>219,938,183</td>
<td>17.38%</td>
<td>(244,791,740)</td>
</tr>
<tr>
<td>Transportation</td>
<td>45,914,236</td>
<td>107,202,939</td>
<td>49,293,693</td>
<td>3.89%</td>
<td>(57,909,246)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$1,289,241,020</td>
<td>$1,851,662,233</td>
<td>$1,265,777,329</td>
<td><strong>100.00%</strong></td>
<td>$(585,884,904)</td>
</tr>
</tbody>
</table>

By Major Category

<table>
<thead>
<tr>
<th><strong>By Major Category</strong></th>
<th>ACTUAL FY 2016/17</th>
<th>REVISED FY 2017/18</th>
<th>PROPOSED FY 2018/19</th>
<th>% TOTAL</th>
<th>NET %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and Wages</td>
<td>$211,962,775</td>
<td>$226,486,339</td>
<td>$231,001,133</td>
<td>18.26%</td>
<td>$4,514,794</td>
</tr>
<tr>
<td>Benefits</td>
<td>175,606,608</td>
<td>196,568,813</td>
<td>206,593,724</td>
<td>16.32%</td>
<td>10,024,911</td>
</tr>
<tr>
<td>Supplies</td>
<td>27,837,880</td>
<td>27,360,696</td>
<td>24,550,828</td>
<td>1.94%</td>
<td>(2,809,868)</td>
</tr>
<tr>
<td>Contractual Services</td>
<td>105,570,078</td>
<td>301,692,645</td>
<td>83,722,232</td>
<td>6.61%</td>
<td>(217,970,413)</td>
</tr>
<tr>
<td>Utilities</td>
<td>30,514,355</td>
<td>29,888,677</td>
<td>31,053,995</td>
<td>2.45%</td>
<td>1,155,318</td>
</tr>
<tr>
<td>Travel</td>
<td>710,993</td>
<td>1,205,759</td>
<td>1,196,791</td>
<td>0.09%</td>
<td>(8,968)</td>
</tr>
<tr>
<td>Fleet and Facility Charges</td>
<td>51,583,347</td>
<td>42,208,083</td>
<td>40,928,476</td>
<td>3.23%</td>
<td>(1,279,607)</td>
</tr>
<tr>
<td>Capital Outlay</td>
<td>129,285,706</td>
<td>220,823,419</td>
<td>26,660,801</td>
<td>2.11%</td>
<td>(194,162,618)</td>
</tr>
<tr>
<td>Other Operating Expenses</td>
<td>335,415,020</td>
<td>639,933,480</td>
<td>456,182,143</td>
<td>36.04%</td>
<td>(183,801,337)</td>
</tr>
<tr>
<td>Transfer Out</td>
<td>220,754,258</td>
<td>165,434,322</td>
<td>163,887,206</td>
<td>12.95%</td>
<td>(1,547,116)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$1,289,241,020</td>
<td>$1,851,662,233</td>
<td>$1,265,777,329</td>
<td><strong>100.00%</strong></td>
<td>$(585,884,904)</td>
</tr>
</tbody>
</table>
### Fiscal Year 2018/19

#### Proposed Budget (as of July 9, 2018)

**CITYWIDE STAFFING SUMMARY**  
**CITY OF ORLANDO**  
**FY 2018/19**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic Development</td>
<td>232</td>
<td>240</td>
<td>12</td>
<td>-</td>
<td>-</td>
<td>252</td>
<td>7.29%</td>
</tr>
<tr>
<td>Executive Offices</td>
<td>160</td>
<td>163</td>
<td>2</td>
<td>-</td>
<td>2</td>
<td>167</td>
<td>4.83%</td>
</tr>
<tr>
<td>Families, Parks and Recreation</td>
<td>220</td>
<td>226</td>
<td>6</td>
<td>-</td>
<td>-</td>
<td>232</td>
<td>6.71%</td>
</tr>
<tr>
<td>Fire Department</td>
<td>595</td>
<td>647</td>
<td>1</td>
<td>-</td>
<td>-</td>
<td>648</td>
<td>18.75%</td>
</tr>
<tr>
<td>Housing and Community Development</td>
<td>19</td>
<td>20</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>20</td>
<td>0.58%</td>
</tr>
<tr>
<td>Office of Business and Financial Services</td>
<td>270</td>
<td>278</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>278</td>
<td>8.04%</td>
</tr>
<tr>
<td>Orlando Venues</td>
<td>89</td>
<td>88</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>88</td>
<td>2.56%</td>
</tr>
<tr>
<td>Police Department</td>
<td>1,010</td>
<td>1,041</td>
<td>23</td>
<td>-</td>
<td>-</td>
<td>1,064</td>
<td>30.79%</td>
</tr>
<tr>
<td>Public Works</td>
<td>540</td>
<td>541</td>
<td>-</td>
<td>-</td>
<td>(2)</td>
<td>539</td>
<td>15.60%</td>
</tr>
<tr>
<td>Transportation</td>
<td>166</td>
<td>168</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>168</td>
<td>4.86%</td>
</tr>
</tbody>
</table>

**TOTAL CITY OF ORLANDO**

<table>
<thead>
<tr>
<th></th>
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<tbody>
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<td>3,412</td>
<td>44</td>
<td>-</td>
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<td>3,456</td>
<td>100.00%</td>
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**SUMMARY BY FUND**

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<tr>
<td>Downtown South District</td>
<td>1</td>
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**TOTAL CITY OF ORLANDO**

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<tbody>
<tr>
<td>3,301</td>
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<td>44</td>
<td>-</td>
<td>-</td>
<td>3,456</td>
<td>100.00%</td>
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### Funding for Capital Improvement Projects 2018/19

<table>
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<th>Fund</th>
<th>FY 2017/18 Adopted Budget</th>
<th>FY 2018/19 Adopted Budget</th>
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<td>3001_F</td>
<td>11,155,218</td>
<td>21,807,411</td>
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<td>1070_F</td>
<td>1,802,000</td>
<td>932,000</td>
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<tr>
<td>1072_F</td>
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<tr>
<td>1071_F</td>
<td>4,295,000</td>
<td>3,500,000</td>
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<tr>
<td>1100_F</td>
<td>9,893,000</td>
<td>8,808,555</td>
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<tr>
<td>4106_F</td>
<td>45,044,000</td>
<td>27,850,000</td>
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<tr>
<td>4107_F</td>
<td>4,500,000</td>
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<tr>
<td>4104_F</td>
<td>1,240,000</td>
<td>1,800,000</td>
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<td>4132_F</td>
<td>1,324,000</td>
<td>830,000</td>
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<tr>
<td>4160_F</td>
<td>3,660,000</td>
<td>2,450,000</td>
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<td>1250_F</td>
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<td><strong>Capital Improvement Plan Total</strong></td>
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## Proposed Budget (as of July 9, 2018)

### Funding Source

<table>
<thead>
<tr>
<th>Capital Improvements Fund</th>
<th>FY 2018/19 Proposed Budget</th>
<th>Transportation Impact Fee - North Fund</th>
<th>Transportation Impact Fee - Southwest Fund</th>
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<tr>
<td>Affordable Housing Initiative</td>
<td>$1,000,000</td>
<td>Colonial Overpass</td>
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<td>Athletic Field Maintenance</td>
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<td>Lincoln SunRail Station Reimbursement</td>
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<td>City Hall 9th Floor Training and Conference Rooms</td>
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<td>Terry Avenue – South Extension</td>
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<td>Decorative Lighting</td>
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<td>Digital City Hall Phase II</td>
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<td>Energy Management HVAC Upgrades</td>
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<td>Facility Evaluation, Repairs, and Rehabilitation</td>
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<td>Fire Equipment Replacement</td>
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<td>Information Technology Enhancements</td>
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<td>Information Technology Security Measures</td>
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<td>Mennello Museum Lighting Replacement and Upgrade</td>
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<td>Miscellaneous Sidewalk Repair</td>
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<td>Parks and Playground Renovation Projects</td>
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<td>Recreation Facility Renovations and Maintenance</td>
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<td>Recreation Pools &amp; Courts</td>
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<td>Replacement Radios for Special Events</td>
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<td>Sidewalk Remediation Program</td>
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<td>Smart Cities Capital Project</td>
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<td>Southeast Projects</td>
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**Capital Improvements Fund Total** $21,807,411

**Transportation Impact Fee - North Fund Total** $932,000

**Transportation Impact Fee - Southwest Fund Total** $1,600,000

**Page Subtotal** $24,339,411

---

**Fiscal Year 2018/19**
### Funding Source

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<th>Transportation Impact Fee - Southeast Fund</th>
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<td><strong>Transportation Impact Fee - Southeast Fund Total</strong></td>
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<table>
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<th>Gas Tax Fund</th>
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<td>ADA Transition Plan</td>
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<td>Bicycle Plan Implementation</td>
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<td>Brick Street Restoration</td>
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<td>Curb Ramp Construction and Curb Repair</td>
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<td>Intersection Safety Improvements</td>
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<td>LYNX Annual Contribution</td>
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<td>Miscellaneous Sidewalk Repair</td>
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<td>New Traffic Signal Locations</td>
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<td>Regional Computerized Signal System</td>
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<td>School Safety Sidewalk Program</td>
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<td>SunRail Corridor Quiet Zone</td>
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<td>Traffic Counts and Travel Time Studies</td>
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<td>Traffic Signal Refurbishing Program</td>
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<tr>
<td>Conserv I Area Collection System Improvements</td>
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<td>Conserv I Expansion Joint Repair or Replace</td>
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<td>Conserv I Treatment Plant Improvements</td>
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<td>Conserv II Area Collection System Improvements</td>
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<td>Conserv II Equalization Pumping Station Rehabilitation</td>
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<td>Conserv II Plant Water System Evaluation</td>
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<td>Iron Bridge Area Collection System Improvements</td>
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<tr>
<td>Iron Bridge Biosolids Disposal Improvements</td>
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<tr>
<td>Iron Bridge Diffused Air Improvements</td>
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<tr>
<td>Iron Bridge Grit System Replacement</td>
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<td>Iron Bridge Storm Water A Improvements</td>
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<tr>
<td>Iron Bridge Ventilation for Biosolids Press Room</td>
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<td>Lift Station Emergency Generators</td>
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<td>Lift Station Rehabilitation</td>
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<td>Lift Stations Electrical Safety Improvements</td>
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<td>Line Sewers</td>
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<td>LS1,2,3 and 4 Force Main Evaluation</td>
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<td>Rapid Response Construction</td>
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<td>Rehab of old lab facility to an education center</td>
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<td>Sanitary Service Lateral Rehabilitation</td>
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<td>Sanitary Upgrades with Other Projects</td>
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<td>Sewage Air Release Valves Replacement</td>
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**Page Subtotal** $40,158,555
## Proposed Budget (as of July 9, 2018)

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<td>GEICO Garage Repairs and Maintenance</td>
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<td><strong>Community Redevelopment Agency Fund Total</strong></td>
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<td>Welcome Center Upgrade</td>
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<td><strong>Downtown South Neighborhood Improvement District</strong></td>
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<td>DSNID Corridor Planning &amp; Enhancement Projects</td>
<td>$ 440,000</td>
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<tr>
<td><strong>Downtown Development Board Fund Total</strong></td>
<td><strong>$ 440,000</strong></td>
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<tr>
<td><strong>Dubsread Renewal &amp; Replacement</strong></td>
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</tr>
<tr>
<td>Dubsread Equipment</td>
<td>$ 150,000</td>
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<tr>
<td><strong>Dubsread Renewal &amp; Replacement Fund Total</strong></td>
<td><strong>$ 150,000</strong></td>
</tr>
<tr>
<td><strong>Solid Waste Fund</strong></td>
<td></td>
</tr>
<tr>
<td>Commercial Collection Vehicles</td>
<td>$ 1,328,155</td>
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<tr>
<td>CBD Waste &amp; Recycling Center</td>
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<tr>
<td><strong>Solid Waste Fund Total</strong></td>
<td><strong>$ 1,728,155</strong></td>
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<tr>
<td><strong>Real Estate Acquisition Fund</strong></td>
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<tr>
<td>Real Estate Acquisition Opportunities</td>
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<tr>
<td><strong>Real Estate Acquisition Fund Total</strong></td>
<td><strong>$ 1,000,000</strong></td>
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<td><strong>Page Subtotal</strong></td>
<td><strong>$ 17,323,155</strong></td>
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<tr>
<td><strong>CIP Total</strong></td>
<td><strong>$ 81,821,121</strong></td>
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</table>
**Proposed Budget (as of July 9, 2018)**

**FY 2018/19 BUDGET CALENDAR**

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>January 15</td>
<td>Distribution of budget timeline, Reorganization Requests and Capital Improvement Program requests</td>
</tr>
<tr>
<td>March 2</td>
<td>Capital Improvement Program requests due to Management and Budget</td>
</tr>
<tr>
<td>March 5</td>
<td>Distribution of Revenue Requests and Justifications/Revenue Manual Revisions</td>
</tr>
<tr>
<td>March 30</td>
<td>Revenue Requests and Justifications due to Management and Budget</td>
</tr>
<tr>
<td>April 4</td>
<td>Distribution of Expenditure Requests and Justifications</td>
</tr>
<tr>
<td>May 4</td>
<td>Expenditure Requests and Justifications due to Management and Budget</td>
</tr>
<tr>
<td>May - June</td>
<td>Meetings with large departments to review Revenue and Expenditure Requests and Justifications</td>
</tr>
<tr>
<td>June 19</td>
<td>Certification of property values by Orange County Property Appraiser</td>
</tr>
<tr>
<td>July 9</td>
<td>Budget Workshop</td>
</tr>
<tr>
<td>July 23</td>
<td>City Council vote on proposed millage rate</td>
</tr>
<tr>
<td>August 7</td>
<td>Mayor’s State of the City / Budget Address</td>
</tr>
<tr>
<td>September 4</td>
<td>First public hearing to adopt proposed millage rate, budget and Capital Improvement Program</td>
</tr>
<tr>
<td>September 17</td>
<td>Final public hearing to adopt millage rate, budget and Capital Improvement Program</td>
</tr>
<tr>
<td>October 1</td>
<td>Implementation of adopted budget</td>
</tr>
</tbody>
</table>